# SDX: Next generation of financial market infrastructure built on DLT

Introduction to SIX Digital Exchange AG

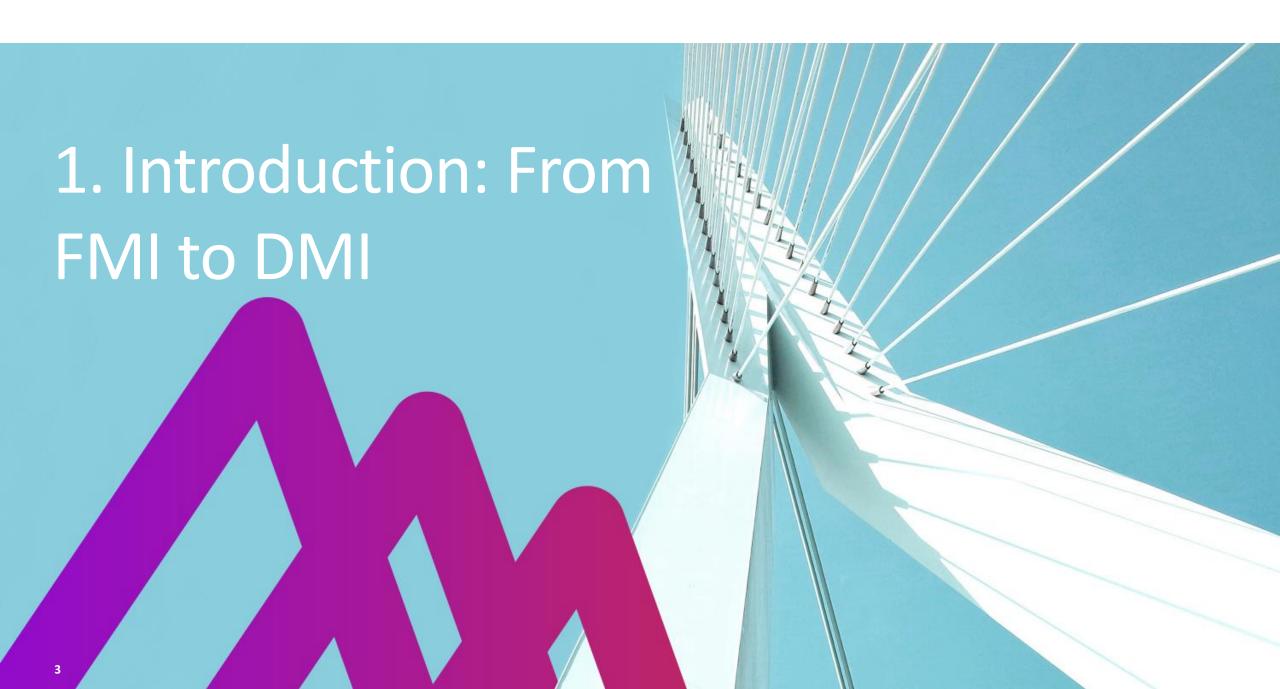
Inmaculada Navas



### Agenda

- 1. Introduction: From FMI to DMI
- 2. SDX Digital Asset Platform and Service Offering
- 3. Considerations and Lessons learned
- 4. Q&A





## SIX Digital Exchange sets the standard for digital assets, embedded in the existing financial market infrastructure environment

Since it was founded in 2018, SIX Digital Exchange (SDX) is an integral part of SIX Group, the infrastructure operator of the Swiss and Spanish financial centers which is owned by 120 Swiss banks<sup>1</sup>.

In addition to market access, SDX offers issuing, trading and custody of digital assets based on innovative distributed ledger technology (DLT). The company operates the digital market infrastructure for digital assets with 120+ employees under a full FINMA license in the form of an integrated central securities depository and stock exchange<sup>1</sup>.

SIX Group's high security and reputational standards are a key element in the issuance, exchange and custody of high-quality assets within a regulated framework.

#### Our core pillars



#### **Fully regulated**

SDX as the fully regulated source of trust.



#### Full value chain

From issuance, via transfer and settlement to custody.



Toke

#### Digital assets – Tokenized cash

The market where all value is listed, exchanged and stored.



#### **B2B** model

Purely focused on business clients on a permissioned chain.

As of March 2022

<sup>2)</sup> https://www.finma.ch/en/news/2021/09/finma-issues-first-ever-approval-for-a-stock-exchange-and-a-central-securities-depository-for-the-trading-of-tokens/



### We have built a fully integrated stock exchange and CSD - ready to compete in international key markets



**Trading System** same as SSX<sup>1</sup> is using today, integrated to DLT<sup>2</sup> at matching point.

**Centralized orderbook** connected with distributed ledger technology to enable integrated trading \_\_\_\_

New market model that supports integrated trading and atomic settlement based on well know price finding mechanism

Market surveillance based on SMARTs, the system that SER<sup>3</sup> and SSX<sup>1</sup> is using today



**Market Data publication** fully integrated in existing SIX Exfeed



The first **regulated CSD** to distribute holdings of assets based on DLT where the members hold the assets under their private key

The first company in the world integrating tokenized CHF backed by deposits at SNB<sup>4</sup> to enable DvP<sup>5</sup> exchange of tokens

Fully tokenized **DvP settlement** on the CSD<sup>6</sup> layer



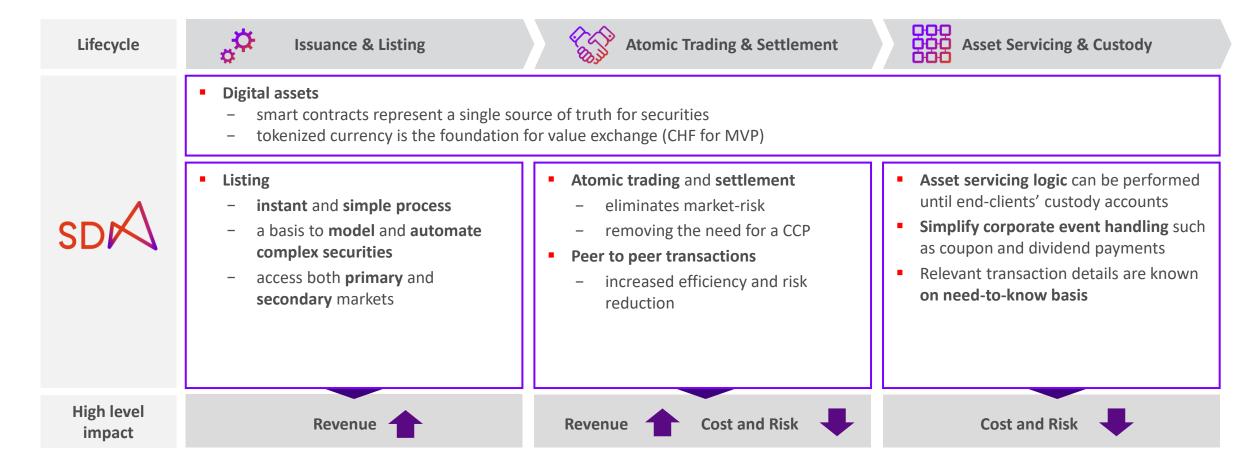
Fully integrated in the connectivity layer of SIX to enable quick onboarding of existing clients

First proof of automated asset servicing based on smart assets for bonds and equities



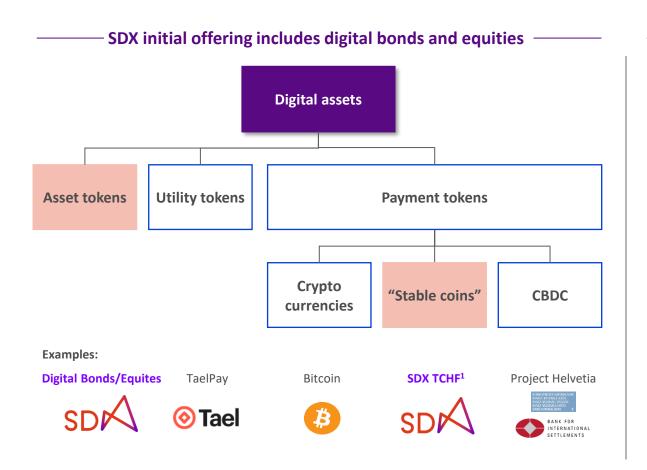
- 2 Distributed Ledger Technology

### SDX as known and trusted partner to build a Digital Asset Ecosystem and explore new opportunities





## SDX's initial offering focuses on securities tokens settled and custodied on a private, decentralized infrastructure



- **Comment**
- Digital assets are investable stores of value that can be traded on digital platforms
- Digital tokens include security tokens and utility tokens
  - Security tokens represent the ownership of assets such as equity, debt, realestate, commodities or exotic asset classes (e.g., collectables, patents, IP)
  - Utility tokens represent future access to a company's product or service
- Digital currencies include cryptocurrencies and fiat tokens
  - CBDC's are backed or issued by a government (as issued by central bank) –
    increasing number of central banks involved with CBDC research and
    development
  - Crypto currencies are independent digital currency with no underlying asset and no central regulating body (value established through supply and demand) – representing majority share of all digital assets today



## Collaborating with BIS Innovation Hub and Central Banks to lay the foundation for settling tokenized assets in wholesale CBDC







#### Helvetia Phase I (completed in December 2021)

- Issuing a wholesale CBDC onto a distributed digital asset platform;
- and linking the digital asset platform to the existing wholesale payment system (SIC)
- The initiative demonstrated the feasibility and legal robustness of both alternatives

#### Helvetia Phase II (completed in January 2022)

- Integration of wholesale CBDC (wCBDC) in core banking systems
- Settlement of interbank, cross-border and monetary policy transaction using wCBDC
- Legal assessment of solution design and considerations on alternative settlement options

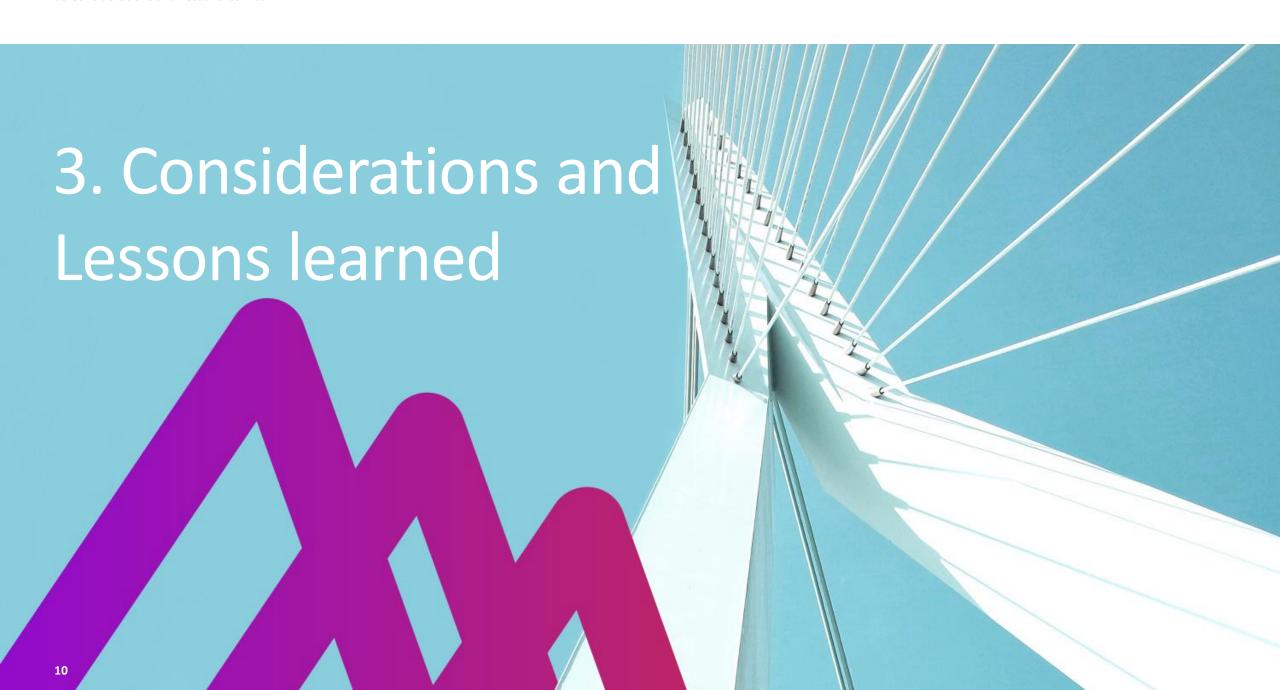
#### Jura (completed in December 2021)

- Settlement of cross-border and cross-currency transactions in wCBDC on a single multilateral platform
- Emphasis on governance, including controls for central banks, when issuing wCBDC on a platform that is owned and operated by a third-party









## New Opportunities: Adapting the evolving developments in the digital asset industry (incl. challenges)



Market dynamic reconfirm SDX's early
mover positioning
& investment to
build the next
generation
financial market
ecosystem



### 9 Key Lessons learned during the Project life cycle

### Freedom to innovate

Group took decision early in the project life cycle to foster innovation by providing SDX larger degree of independence, decision making & flexibility

## Setup flexible org to retain ability to deliver despite uncertainties

Usage of SAFe resulted in high administrative overhead and reduced reaction time
Global pandemic led to mandated remote work causing silos and slow down effective communication

## Aligned communication strategy to delivery methodology

While the project was setup to be delivered in an agile way, the project targeted and communicated a fixed timeline as of day 1

#### Balance between degree of innovation and client / stakeholder risk appetite

Coming from a traditional and established corporation naturally implies more boundaries and a lower risk appetite

## Consider staffing constraints when establishing the project org

Quick ramp-up of the organization led to unclarities around roles and responsibilities Experienced substantial resource and knowledge gap at the beginning of the project

### Strong commitment is key for success

Group showed strong commitment from the beginning to keep the grand vision and ambition alive and to drive innovation in the context of the Swiss Financial environment

### Learn to «fail fast» even faster

In order to succeed in an emerging space such as the Digital Asset / Crypto space, it is crucial to have the flexibility in place to constantly adapt the approach

## Keep focus on MVP when navigating nascent markets

Initial market sentiment and uncertainty in the market resulted in the need to re-focus the scope

Limited client readiness resulted in challenges to distill clear USP and get early client commitment

## Strengthen SIX Spirit and drive group-wide change

Through interactions with the wider group, the project cont. demonstrated the agile mindset, esp. in rapidly devising, and evaluating leaner processes and technology approaches

We strove to create a culture that nurtured an entrepreneurial mindset across the organization to ensure our ability to be nimble and agile



# Questions and Answers





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SIX Digital Exchange AG Pfingstweidstrasse 110 8005 Zürich Switzerland

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